



HILLINGDON SAFEGUARDING CHILDREN BOARD EXECUTIVE MEETING

Tuesday 20th June 2017

MINUTES

PRESENT:

Steve Ashley, Independent Chairman, LSCB (SA)
 Andrea Nixon, LSCB Business & Development Manager (AN)
 Cllr David Simmonds, Lead Member (DS)
 Tony Zaman, Director of Children's Services (TZ)
 Maria O'Brien, Divisional Director of Operations, CNWL
 Acting Chief Superintendent Colin Wingrove, Borough Commander (CW)
 Caroline Morison, Chief Operations Officer, CCG
 Dan Kennedy, Deputy Director Housing, Environment, Education, Health & Wellbeing (DK)
 Sue Pryor, Headteacher, Swakeleys School (SP)
 Manjit Bringan, Headteacher, Whitehall School (MBr)
 Peter Bird, Border Force
 Mick Brims, LSCB Training and Quality Assurance Officer (MB)
 Naveed Mohammed, Service Manager, Performance & Quality (NM)
 Sharon Bell, Uxbridge College (attending for Gavin Hughes)
 Probation Service Rep (attending for Antony Rose)
 Vanessa Saunders, Deputy Director of Nursing, Hillingdon Hospital
 Steve O'Connor, Borough Police (SO)

APOLOGIES:

Steve Hajioff, Public Health
 Gavin Hughes, Uxbridge College
 Katie Warren, CAFCASS
 Joy Godden, Director of Nursing, RB&HT

MINUTES:

Julie Gosling, LSCB Co-ordinator

	Agenda Item	Action
1.	INTRODUCTIONS AND APOLOGIES Apologies noted, as above.	
2.	MINUTES OF PREVIOUS MEETING (20/03/2017) AND MATTERS	

ARISING

Page 2 : engagement with voluntary sector on Risk Register. (See page 4 of minutes).

Page 2 : MASH audit (see page 4 of minutes)

Page 2 : directory of what children centres offer to be circulated to partners; SA to follow up with Tom Murphy.

Page 3 : Neglect strategy; now with Ana Popovici and an action plan will come to the September Board meeting. AN to meet with Ana.

Page 5 : concerns around closure of Ealing Maternity Unit; level of concern has eased and Hillingdon Healthwatch have published a very detailed report. A by-product of the closure may be an increase in associated child protection issues, which should be noted. P&Q sub-committee will be carrying out a piece of work around parental mental health and the impact of two maternity units merging. To come back to the September Board.

Page 6 : Pre-birth and Border Force audits completed; MASH audit is imminent.

Page 6 : Operation Baker; on today's agenda.

The minutes dated 20/3/2017 were agreed.

INDEPENDENT CHAIR'S REPORT

Going forward, leadership of the LSCB needs to come from all members. If there is a problem the Board needs to agree who will deal with it and which agency will take the lead. Board members need to be clear about the purpose of the Board and that it is making a difference. The Chair felt progress has been made but the business of the Board needs to be more focussed, and there needs to be an improvement in holding each other to account. From next year, the Chair will write an annual report on the status of child safeguarding in the borough, which will have to be based on evidence. Areas to concentrate on will be performance and auditing, so the Board can be satisfied safeguarding is working. The Chair will also write a six monthly report on areas that have been looked at, any progress made and outstanding areas. The Board needs to be 'on top' of any learning arising from local and national serious case reviews; also communication and engagement with young people and how they feel they are looked after in Hillingdon and ensuring safeguarding messages are getting out into the community.

The sub-committees of the LSCB need to be refreshed. P&Q is essential and more analysis by partners is needed, prior to meetings, to drive audit activity. As the current training offer is working well, the Chair proposed L&D sub-committee is disbanded. The CSE strategic sub-committee will remain but will be refreshed. The LSCB also needs

SA

AN

to be better connected with other boards. The Operational Group will become smaller and more focussed and will take on more work from the Business Unit.

TZ - understood and agreed the Chair's comments above. Organisationally, LBH need to get better at priorities. Partners need to be aware of each other's safeguarding priorities. The Chief Executive has suggested the LSCB annual report should be more of an annual assurance statement and TZ will work with the internal auditors and identify a lead for children's safeguarding to build a picture of what assurance is which will inform the priorities for the coming year. SA - the LSCB needs to be driving good practice and raising levels of safeguarding. It needs to evidence success and ensure no child/young person 'falls through the gaps'. DS - the Government will not have a lot of time to write guidance around the new safeguarding arrangements and the new structure will be handled locally. Agencies have many external pressures and partners will need to reflect on the level of commitment they are willing to give to the LSCB, going forward. Are we happy with the current direction of travel or do we wait to see if a 'lighter touch' comes from Alan Wood. MBr - queried how schools receive communication around learning following serious case reviews. Sometimes information available is not looked at until something happens and preventative work is not happening. CW - situational awareness is useful and local accountability is key; is what we are doing enough and we need to challenge each other as a way of reassurance. DK - the Board needs to be clear on the value it brings and a stronger connection with other boards is welcomed. Strong governance arrangements are needed, with issues of exception coming to the Board. TZ - what are we focussing on that tells us, as a Board, we are adding value? Schools do engage in all agendas; how do they reach into the local authority and what are their collective needs, so the local authority can better collectively service them. SP - the Board has no idea how well safeguarding is being addressed in secondary schools as they are 'islands' and she has no authority to find this out.

Executive Board members to identify correct person to attend P&Q sub-committee and inform the Business Unit.

SA to circulate a short summary of the changes agreed at today's meeting. By the end of the calendar year the Chair wants the Board to feel and see a difference.

CHAIR'S CHALLENGE

Please refer to the Board paper 'Thematic Summary CSE/Missing/Serious Youth Violence' circulated.

SA - thanked MB for this good piece of work and proposed the findings from the Chair's Challenge go back to the Operational Board. The CSE sub-committee will need to focus on the work carried out by MB and amend it's work plan. MB thanked partners for their good quality contributions to the Chair's Challenge. TZ - there have been

**ALL by
31 July**

SA

	discussions at the Youth Offending Board around an increase in female first time entrants. Is there a particular area in the borough that needs a tailored intervention? SA - do the findings from the Chair's Challenge fit with those from the Community Safety Partnership and DV Forum?	
3.	<p>OPERATION BAKER - UPDATE</p> <p>The report has now gone to the National Panel who has not commented. It will not be published on the LSCB website until all the young people involved have been fully briefed on the findings in the report. A meeting is being held next week to go over the recommendations from the report and ensure no actions are outstanding. Feedback will be given at the next Executive Board.</p> <p>3.1 CDOP</p> <p>There is currently no one from Public Health chairing CDOP and SA will be escalating this to the Chief Executive. Administration of panel meetings and rapid response meetings is still carried out by the LSCB Business Unit. DK - agreed this needs to be escalated and will make enquiries with West London Public Health regarding what arrangements other London boroughs have in place.</p> <p>3.2 ANNUAL REPORT</p> <p>It has proven quite difficult to get some partners to contribute to the annual report. Any further additions/comments to be emailed to anixon@hillington.gov.uk by 4th July.</p> <p>3.3 FUTURE OF LSCB TRAINING PROGRAM</p> <p>The current training program is well attended, often over-subscribed and self funding. The L&D sub committee propose this continues; task and finish groups can be arranged should learning events need to be arranged following a serious case review.</p>	<p>SA</p> <p>DK</p>
4.	<p>RISK REGISTER</p> <p>This will be refreshed and will include any risks partners identify that need to be resolved from a multi-agency point of view. Engagement with the voluntary sector is still rag-rated red. AN has met with Hillingdon Healthwatch and Kevin Byrne and was slightly reassured that larger voluntary organisations have terms of reference and contracts in place. There is still a concern of how the Board engages with smaller groups and how we can ensure they can access safeguarding information via the LSCB website and Twitter. Some work could be carried out with libraries/schools to ensure the Board is widely publicised. There is no formal route to ensure this information is</p>	

cascaded out to the community

4.1

PERFORMANCE DATA

Please refer to the LSCB Indicators Partnership Library and covering summary report circulated.

Key headlines from Q4:

1.04 parental drug/alcohol use presenting to MASH - Q4 marks the fourth consecutive rise. Cumulatively, 235 parents which is a 42% increase on 2015/16.

1.06 parental mental health issues presenting to MASH - Q4 saw a drop however the annual increase was 18% relative to the previous year.

1.27 permanently excluded pupils - continues to be high. Academic year to date has seen 58 exclusions, higher than 46 in the previous year.

2.03 stepped across as a referral to early help - after an increase in Q3 performance against this measure dropped in Q4. Cumulatively there has been a 51% drop when compared to the previous quarter.

2.07-2.09 total missing instances from own home and placement - increased from 127 to 176. Of particular concern is the number of missing instances from a placement (38%).

More positive performance trends:

1.01 MARAC referrals - an increase annually of 30%

1.13-1.14 length of time on CP Plans 12-18 and 18-24 months - performance against these measures remains strong. A deep dive has been carried out and key messages include:

-performance has seen a steady improvement over the previous 2 years, with a steady downward trend since Q1 2015/16, which marked the peak in terms of children on lengthy CP plans (2+ years) with 11 children.

-For CP plans 18+ months performance in 2016/17 has been largely steady with between 15-17 cases lasting 18+ months.

-a comparison with our comparator authorities provides a broadly positive picture.

The P&Q sub committee is reassured that this area is being effectively managed.

LSCB EXECUTIVE BOARD MEETINGS 2018

DATE	TIME	VENUE
Thursday 29th March	10 - 12	Committee Room 5, Civic Centre, Uxbridge
Thursday 21st June	10 - 12	CR5
Thursday 27th September	10 -12	CR5
Thursday 13th December	10 - 12	CR5